2012/13 VARIANCE ANALYSIS : For consideration by Cabinet 06 December 2011

| SUMMARY | TOTAL | | Community Engagement | Environmental Services | Financial Services | Governance | Health & Housing | Information Services | Office of Chief Executive | Property Services | Regen & Policy | Corporate Accounts |
|--|-------------|---------------|-------------------------|---------------------------|-----------------------|------------|---------------------|-------------------------|------------------------------|----------------------|-------------------|-----------------------|
| | £ | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| 2012/13 Base Line Budget | +20,434,200 | \Rightarrow | +5,576,800 | +6,795,500 | +3,534,300 | +1,747,600 | +2,554,100 | +276,100 | -4,400 | -977,900 | +4,230,000 | -3,297,900 |
| Increments | +264,400 | | +66,600 | +86,300 | +9,300 | +16,800 | +36,400 | +4,000 | +600 | +16,700 | +27,700 | |
| Original Inflation Assumed | +432,400 | | +68,100 | +155,900 | +44,900 | +17,100 | +22,200 | +14,700 | +3,800 | +53,100 | +52,100 | +500 |
| Original 2012/13 Forecast | +21,131,000 | | +5,711,500 | +7,037,700 | +3,588,500 | +1,781,500 | +2,612,700 | +294,800 | +0 | -908,100 | +4,309,800 | -3,297,400 |
| Unforeseeable Windfalls | -105,000 | | | | | | | | | | | -105,000 |
| Unforeseeable Costs | +126,300 | lysis | +58,100 | | +16,300 | +2,900 | +1,300 | | | +47,700 | | |
| Demand Led Changes (Positive Impact) | -404,800 | Ana | -35,000 | -55,500 | -22,100 | -25,600 | | -4,900 | | -66,100 | -24,200 | -171,400 |
| Demand Led Changes (Negative Impact) | +1,236,300 | vice | +89,700 | +259,300 | +152,600 | +9,000 | +1,700 | +9,400 | | +456,600 | +144,000 | +114,000 |
| Efficiency Savings | -707,500 | Ser | -166,700 | -178,000 | -119,800 | -84,800 | -10,300 | -92,200 | -8,000 | -47,700 | | |
| Other Service Driven Changes (Incl. Delays) | +180,800 | | -13,800 | | -60,600 | -2,200 | -13,000 | -16,200 | | -14,400 | +184,000 | +117,000 |
| Other Budget Setting Changes (incl Member decisions) | -261,100 | | -9,300 | -32,800 | -10,300 | -1,400 | -61,900 | -1,000 | | -57,500 | +10,100 | -97,000 |
| Inflation Reassessment (Mainly Pay Award) | -357,800 | | -30,400 | -168,300 | -43,600 | -13,400 | -21,700 | -4,200 | -4,400 | -46,700 | -26,000 | +900 |
| Notional / Presentational Items | +0 | | +68,200 | -92,500 | -200,700 | +31,300 | +95,500 | -185,700 | +12,400 | -7,900 | +254,600 | +24,800 |
| Latest 2012/13 Budget | +20,838,200 | \Rightarrow | +5,672,300 | +6,769,900 | +3,300,300 | +1,697,300 | +2,604,300 | +0 | +0 | -644,100 | +4,852,300 | -3,414,100 |
| Change from original Forecast | -292,800 | | | | | | | | | | | |

| | | Community Engagement | Environmental Services | Financial Services | Governance | Health & Housing | Information Services | Office of Chief Executive | Property Services | Regen & Policy | Corporate Accounts |
|--|----------|-------------------------|---------------------------|-----------------------|------------|---------------------|-------------------------|------------------------------|----------------------|-------------------|-----------------------|
| | | f | £ | f | £ | £ | £ | £ | £ | £ | £ |
| Unforeseeable Windfalls of Income | | ~ | ~ | ~ | ~ | ~ | ~ | | ~ | ~ | ~ |
| Minimum Revenue Provision (Recovery of Icelandic Impairment) | -105,000 | | | | | | | | | | -105,000 |
| | -105,000 | +0 | +0 | +0 | +0 | +0 | +0 | +0 | +0 | +0 | -105,000 |
| | | | | | | | | | | | _ |
| Unforeseeable Costs | | | | | | | | | | | |
| Rates (Various Municipal Buildings, incl Off-Street Car Parks) | +65,100 | +17,900 | | | | +1,300 | | | +45,900 | | |
| Service Charges (LVIC) | +15,600 | +15,600 | | | | | | | | | |
| Waste Water (Williamson Park) | +23,000 | +23,000 | | | | | | | | | |
| Interest & Investment Income | +16,300 | | | +16,300 | | | | | | | |
| Other Miscellaneous | +6,300 | +1,600 | | | +2,900 | | | | +1,800 | | |
| | +126,300 | +58,100 | +0 | +16,300 | +2,900 | +1,300 | +0 | +0 | +47,700 | +0 | +0 |
| | | | | | | | | | | | _ |
| Demand Led Changes (Positive Impact) | | | | | | | | | | | |
| Utilities / Rates | -25,700 | -4,400 | -6,800 | | | | | | -14,500 | | |
| R & M (Three Stream Waste) | -36,300 | | -36,300 | | | | | | | | |
| Car Allowances (mainly less activity on Coast Protection) | -11,100 | | | | | | | | | -11,100 | |
| Members Expenses (not all Cabinet seats taken) | -16,100 | | | | -16,100 | | | | | | |
| Consultants (Building Control, fewer applications) | -5,000 | | | | | | | | | -5,000 | |
| ICON Managed Service | -6,500 | | | -6,500 | | | | | | | |
| Cost of Rate Relief | -5,700 | | | -5,700 | | | | | | | |
| Photocopying / Mobile Phones | -4,100 | | | -4,100 | | | | | | | |
| Office Waste Recycling | -4,900 | | | | | | -4,900 | | | | |
| Services General / Trade Refuse | -5,600 | | | | | | | | -5,600 | | |
| Refuse Sacks (Three Stream Waste) | -10,400 | | -10,400 | | | | | | | | |
| Fees & Charges Income (Mainly SASC) | -9,500 | -9,500 | | | | | | | | | |
| Sales General (Mainly WP Café / Shop) | -18,200 | -13,200 | | | | | | | | -5,000 | |
| Hire of Premises | -5,700 | | | | | | | | -5,700 | | |
| Rents General (Various Commercial Properties) | -36,000 | | | | | | | | -36,000 | | |
| New Homes Bonus Grant (increased allocation) | -171,400 | | | | | | | | • | | -171,400 |
| Other Miscellaneous | -32,600 | -7,900 | -2,000 | -5,800 | -9,500 | | | | -4,300 | -3,100 | |
| | -404,800 | -35,000 | -55,500 | -22,100 | -25,600 | +0 | -4,900 | +0 | -66,100 | -24,200 | -171,400 |

| | | , | Environmental | Financial | Governance | Health & | Information | Office of Chief | Property | Regen & | Corporate |
|--|------------------|------------|---------------|--------------------|------------|-------------------|-------------|-----------------|---------------------------|----------|-----------|
| | | Engagement | Services | Services | Covernance | Housing | Services | Executive | Services | Policy | Accounts |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Demand Led Changes (Negative Impact) | | | | | 1 | | | 1 | - | | |
| Salaries (Williamson Park - new appointments on LCC rates) | +13,900 | +13,900 | | | | | | | | | |
| Coast Protection Staff Recharges (Fewer Capital Schemes) | +5,900 | | | | | | | | | +5,900 | |
| Utilities (Carnforth Pool/WP Café/Municipal Bldgs) | +10,800 | +4,700 | | | | | | | +6,100 | | |
| Trade Refuse | +4,500 | +4,500 | | | | | | | | | |
| Trade Refuse Income & Disposal | +33,400 | | +33,400 | | | | | | | | |
| Materials for Resale (WP Café/Shop) | +6,500 | +6,500 | | | | | | | | | |
| R & M (Commercial Fleet) | +57,100 | | +57,100 | | | | | | | | |
| Equipment and Tools (Three Stream Waste) | +58,300 | | +58,300 | | | | | | | | |
| Data Line Rental/Electronic Document Mgt | +4,100 | | | | | | +4,100 | | | | |
| Bank Charges | +11,200 | | | +11,200 | | | | | | | |
| Ctax/NNDR Legal Costs Recovered | +141,400 | | | +141,400 | | | | | | | |
| Highway Recharges | +111,300 | | +105,800 | | | | | | +5,500 | | |
| Sales, Donations, Admissions (WP/Lancaster Market/Municipal Bldgs) | +15,000 | +12,200 | | | | | | | +2,800 | | |
| SASC Fees & Charges | +36,800 | +36,800 | | | | | | | , | | |
| Licence Income (Hackney/Gambling/Licence Act 2003) | +3,900 | , | | | +3,900 | | | | | | |
| Sales - Prints & Plans | +5,300 | | | | -, | | +5,300 | | | | |
| Fees & Charges Income - Car Parking | +141,300 | | | | | | ., | | +141,300 | | |
| Rents General (Lancaster Market) | +82,900 | | | | | | | | +82,900 | | |
| Rents General (St Leonards House) | +82,600 | | | | | | | | +82,600 | | |
| Rents General (CityLab) | +53,500 | | | | | | | | +53,500 | | |
| Rents General (Other Commercial Properties, mainly 7 Cheapside) | +35,300 | | | | | | | | +35,300 | | |
| Service Charges Recovered (Lancaster Market) | +72,400 | | | | | | | | +72,400 | | |
| Service Charges Recovered (CityLab) | +30,300 | | | | | | | | +30,300 | | |
| Service Charges Recovered (Other Commercial Properties) | +4,200 | | | | | | | | +4,200 | | |
| Building Regs Application Fees | +41,200 | | | | | | | | 14,200 | +41,200 | |
| Planning Application Fees | +100,000 | | | | | | | | | +100,000 | |
| • | +114,000 | | | | | | | | | +100,000 | +114,000 |
| Direct Revenue Financing (updated Capital programme) | · · | | | | | | | | -57,500 | | +114,000 |
| Contributions to/fr Provisions & Reserves (CityLab) | -57,500 | . 44 400 | 4 700 | | . 5 400 | . 4 700 | | | , | 0.400 | |
| Other Miscellaneous | +16,700 | +11,100 | +4,700 | +152,600 | +5,100 | +1,700 | . 0. 400 | +0 | -2,800 +456,600 | -3,100 | .444.000 |
| | +1,236,300 | +89,700 | +259,300 | +152,600 | +9,000 | +1,700 | +9,400 | +0 | +456,600 | +144,000 | +114,000 |
| Efficiency Savings | | | | | | | | | | | |
| Salaries (Vacant Post Review) | -375,500 | -91,000 | -178,000 | -27,300 | -34,600 | | -44,600 | | | | |
| Salaries (Service Restructure) | -107,700 | -20,100 | , | ,,,,,, | -38,400 | -5,700 | -43,500 | | | | |
| Salaries (Other) | -35,400 | 20,100 | | -13,700 | 33, 133 | -300 | , | -6,800 | -14,600 | | |
| Revenues & Benefits Shared Services (additional savings) | -76,300 | | | -76,300 | | 555 | | 0,000 | ,000 | | |
| Utilities (Mainly SASC/CityLab/Computer Annex) | -66,900 | -44,100 | | 70,550 | | | | | -22,800 | | |
| Postages | -7,600 | -6,600 | | | | | | | -1,000 | | |
| Books & Periodicals | -7,300 -7,300 | -0,000 | | | -7,300 | | | | -1,000 | | |
| Printing / Photocopying | -7,100 -7,100 | | | | -1,300 | | -4,100 | | -3,000 | | |
| Other Miscellaneous | -23,700 | -4,900 | | -2,500 | -4,500 | -4,300 | -4,100 | -1,200 | -6,300 | | |
| Other Miscellaneous | -707,500 | -166,700 | -178,000 | -2,500 -119,800 | | -4,300 -10.300 | -92,200 | -1,200 | -6,300 - 47,700 | +0 | +0 |
| | -707,500 | -100,700 | -170,000 | -119,000 | -04,000 | -10,300 | -92,200 | -0,000 | -47,700 | +0 | +0 |

| | | Engagement | Services | Services | Governance | Housing | Services | Executive | Services | Policy | Accounts |
|---|----------|------------|----------|----------|------------|---------|----------|-----------|--------------------------|-------------------------|----------|
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Other Service Driven Changes (Incl. Delays) | | | | | | | | | | | |
| Salaries | -900 | -19,500 | | | | | | | -3,000 | +21,600 | |
| Car Allowances | -2,300 | -19,300 | | | | | | | -2,300 | +21,000 | |
| R&M General | +15,900 | | | | | | | | -2,300 | +15,900 | |
| Consultants (Mainly MAAP and BID Studies) | +123,600 | -10,300 | | | | | | | | +133,900 | |
| Contracted Services | -3,400 | -10,300 | | | | | | | -3,400 | +133,900 | |
| Services General / Security Services (Luneside East) | +23,000 | | | | | | | | -3,400 | | +23,000 |
| Services - St Nicholas Arcade | -4,200 | | | | | | | | -4,200 | | +23,000 |
| Ordnance Survey Fee | -14,600 | | | | | | -14,600 | | -4,200 | | |
| Grants & Contributions | +14,100 | +14,100 | | | | | -14,000 | | | | |
| General Income (Home Improvement Grant) | -12,200 | +14,100 | | | | -12,200 | | | | | |
| Rent Rebates - Council Housing | +28,000 | | | +28,000 | | -12,200 | | | | | |
| Standard Rent Allowances | -27,500 | | | -27,500 | | | | | | | |
| | +107,000 | | | -27,500 | | | | | | | +107,000 |
| Vehicle Financing (purchased outright rather than leased) Contributions to/fr Reserves (S106 - Conservation Grant Scheme) | | | | | | | | | | .42.000 | -13,000 |
| • | +0 | | | F7 000 | | | | | | +13,000 | -13,000 |
| Contributions fr Provision (Port of Heysham Slippage) | -57,000 | .4.000 | | -57,000 | 0.000 | 000 | 4 000 | | 4 500 | 400 | |
| Other Miscellaneous | -8,700 | +1,900 | +0 | -4,100 | -2,200 | | -1,600 | +0 | -1,500 -14,400 | -400 +184,000 | 447.000 |
| | +180,800 | -13,800 | +0 | -60,600 | -2,200 | -13,000 | -16,200 | +0 | -14,400 | +184,000 | +117,000 |
| Other Budget Setting Changes (Incl Member decisions) Salaries (Delays in CE Post Deletion/Residents On-Street Parking)) | -4,900 | +5,400 | | | | | | | -10,300 | | |
| Salaries (Reversal of £250 pay award not applied) | -85,300 | -18,600 | -57,600 | -1,600 | -1,400 | -5,100 | -1,000 | | | | |
| Car Allowances / Leases | -5,200 | | | | | | | | | -5,200 | |
| Approved Revenue Savings (HMP Casual Staff) | +8,000 | +8,000 | | | | | | | | | |
| Utilities | -1,400 | | | | | | | | -1,400 | | |
| Office / Computer Equipment (Partly end of LT lease Coast Protection) | -11,900 | | | | | | | | | -11,900 | |
| Equipment Hire | -4,100 | -4,100 | | | | | | | | | |
| Mobile Telephones | -5,200 | | | | | | | | -5,200 | | |
| Transport & Plant Operating Leases | +22,400 | | +22,400 | | | | | | | | |
| Security Services | -3,700 | | | | | | | | -3,700 | | |
| Conservation & Environment (Forest of Bowland AONB) | +15,000 | | | | | | | | | +15,000 | |
| Subscriptions (LEP) | +7,100 | | | | | | | | | +7,100 | |
| Parksafe Contribution (Original Contract ended November 2011) | -20,100 | | | | | | | | -20,100 | | |
| County Contributions (Residents On-Street Parking) | -11,900 | | | | | | | | -11,900 | | |
| Receipts from Other Bodies | +5,100 | | | | | | | | | +5,100 | |
| Interest to HRA | -8,700 | | | -8,700 | | | | | | | |
| DFG Administration Charge Income | -57,500 | | | | | -57,500 | | | | | |
| Minimum Revenue Provision | -97,000 | | | | | | | | | | -97,000 |
| Other Miscellaneous | -1,800 | | +2,400 | | | +700 | | | -4,900 | | |
| | -261,100 | -9,300 | -32,800 | -10,300 | -1,400 | -61,900 | -1,000 | +0 | -57,500 | +10,100 | -97,000 |

Community Environmental Financial

Health & Information Office of Chief Property Regen &

Corporate